

	2020	2020	2021	2021	2022	2022
	Updated			Proposed		Proposed
		Per Capita		Per Capita		Per Capita
SOURCES OF FUNDING		By Cost Center		By Cost Center		By Cost Center
1 Apportionments	\$12,106,468		\$11,600,431		\$11,078,412	
2 Income Formula	\$215,000		200,000.00		200,000.00	
3 Manley Fund	\$13,000		13,000.00		13,000.00	
4 Miscellaneous	\$2,000		2,000.00		2,000.00	
5 Unrealized/Realized Gain (Loss)						
<b>Subtotal</b>	<b>\$12,336,468</b>		<b>\$11,815,431</b>		<b>\$11,293,412</b>	
<b>TOTAL REVENUE</b>	<b>\$12,336,468</b>		<b>\$11,815,431</b>		<b>\$11,293,412</b>	
PCUSA Membership	1,352,678		1,291,807		1,233,676	
	\$ 8.95		\$ 8.98		0% \$ 8.98	0%
<b>1 CHURCH WIDE MINISTRIES</b>						
1 A Assembly Operations	\$2,740,249	\$0.95	\$215,475	\$0.51	\$1,195,402	\$0.61
1 B Assembly Support	\$860,961	\$0.64	\$134,500	\$0.10	\$179,457	\$0.15
1 C Permanent & Sp. Committees	\$939,438	\$0.69	\$92,222	\$0.07	\$254,309	\$0.21
<i>New Special Committee- GA Actions</i>	\$0	\$0.00	\$0	\$0.00	\$0	\$0.00
1 D Records & Historical Services (Phila)	\$1,710,573	\$1.26	\$1,602,859	\$1.24	\$1,638,433	\$1.33
1 E Records & History Support (Louisville)	\$0	\$0.00	\$0	\$0.00	\$0	\$0.00
<b>2 ECCLESIAL &amp; ECUMENICAL MINISTRIES</b>						
2 A Ecumenical Allocations	\$857,476	\$0.63	\$771,000	\$0.60	\$786,000	\$0.64
2 B Ecumenical Support	\$400,620	\$0.30	\$182,688	\$0.14	\$192,938	\$0.16
<b>3 MID COUNCIL MINISTRIES</b>						
3 A Constitutional Interpretation	\$271,708	\$0.20	\$250,685	\$0.19	\$258,367	\$0.21
3 B Ordered Ministries	\$1,285,433	\$0.95	\$1,220,773	\$0.95	\$1,282,471	\$1.04
3 C Mid Council Relations	\$460,861	\$0.34	\$328,647	\$0.25	\$378,788	\$0.31
<b>4 OFFICE OF THE STATED CLERK</b>						
4 A Administration	\$883,728	\$0.65	\$1,111,249	\$0.86	\$1,135,099	\$0.92
4 B Human Resources	\$74,500	\$0.06	\$52,000	\$0.04	\$57,000	\$0.05
4 C Moderator	\$88,800	\$0.07	\$36,450	\$0.03	\$57,900	\$0.05
4 D Common Office Expenses	\$104,500	\$0.08	\$74,500	\$0.06	\$74,500	\$0.06
4 E Initiatives	\$181,300	\$0.13	\$25,000	\$0.02	\$25,000	\$0.02
4 F Communications	\$770,323	\$0.57	\$418,988	\$0.32	\$426,488	\$0.35
<i>Other Financial Implications</i>	\$0	\$0.00	\$0.00	\$0.00	\$0	\$0.00
<b>TOTAL SCHEDULES 1-4</b>	<b>\$11,630,470</b>		<b>\$6,517,036</b>		<b>\$7,942,152</b>	
5 PRESBYTERIAN MISSION AGENCY/BOARD	\$1,316,821	\$0.97	\$829,471	\$0.64	\$832,800	\$0.68
6 ADMINISTRATIVE SERVICES GROUF	\$1,915,736	\$1.42	\$1,013,533	\$0.78	\$1,195,259	\$0.97
<b>TOTAL SCHEDULES 5 &amp; 6</b>	<b>\$3,232,557</b>		<b>\$1,843,004</b>		<b>\$2,028,059</b>	
7 SCHEDULE 7- OTHER EXPENSES	\$170,000	\$0.13	\$295,000	\$0.23	\$297,000	\$0.24
8 SCHEDULE 8- UNCOLLECTIBLE APPORTIONMENTS	\$1,224,624	\$0.91	\$2,550,774	\$1.97	\$1,883,201	\$1.53
9 SCHEDULE 9- STAFF SEVERANCE COSTS						
<b>TOTAL EXPENSES- SCHEDULES 1 - 9</b>	<b>\$16,257,651</b>		<b>\$11,205,814</b>		<b>\$12,150,412</b>	
Committed for Subsequent Assemblies	(\$1,448,693)		\$448,201		\$ (448,201)	
Estimated Under-Expenditure	\$0		-		-	
<b>TOTAL EXPENSES &amp; COMMITMENTS</b>	<b>\$14,808,958</b>	\$10.95	<b>\$11,654,015</b>	\$9.02	<b>\$11,702,211</b>	\$9.49
Net to or (from) Reserve	(\$2,472,490)		\$161,416	REPLACEMENT	(\$408,799)	REPLACEMENT

- NOTES:**
- 1 Uncollectibles where dropped to 22% for 2021 and to 17% for 2022 instead of the 35% and 30%
  - 2 Early Retirement Package decreased Salary Expense for 21 and 22
  - 3 Savings from 2020 will help offset the reserve spend in 2022.